

Industrie 4.0 ist nur ein Teil der Wahrheit

Innovation Night – Friedrichshafen – 21.10.2015 Dr. Markus Weinberger – Direktor Bosch IoT Lab@Universität St. Gallen

Bosch Internet of Things & Services Lab, a Cooperation of HSG and Bosch





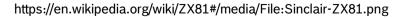
Prolog





Prolog







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Universität St.Gallen

Business Models and IoT

Agenda

- Examples and the Bosch IoT Lab@University of St. Gallen
- Video: Business Models and IoT
- → Business Impact of IoT 3 Main Effects
- Partner Ecosystems for IoT
- → Summary





Bosch: four business sectors

2014 key figures

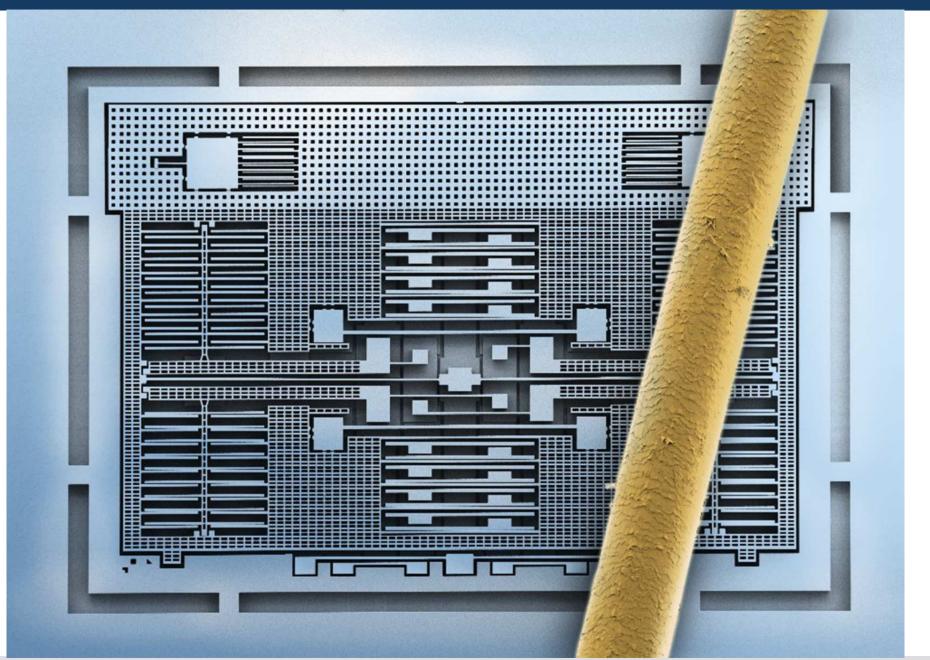
Bosch Group	 → 48,9 billion euros in sales → 290,000 associates → 360,000 associates as per April 1.15* 		
Mobility Solutions	 One of the world's largest suppliers of automotive technology 	68% share of sales	
Industrial Technology	 Leading in drive and control technology, packaging, and process technology 		
Energy and Building Technology	 Leading manufacturer of security technology Global market leader of energy-efficent heating products and hot-water solutions 	32% share of sales	
Consumer Goods	 → Leading supplier of power tools and accessories → Leading supplier of household appliances 		

^{*}including BSH Hausgeräte GmbH (formerly BSH Bosch und Siemens Hausgeräte GmbH) and Robert Bosch Automotive Steering GmbH (formerly ZF Lenksysteme GmbH).





5 Billion Sensors in 10 Years







Smart Fridge







Smart Cow









Smart Rail Car







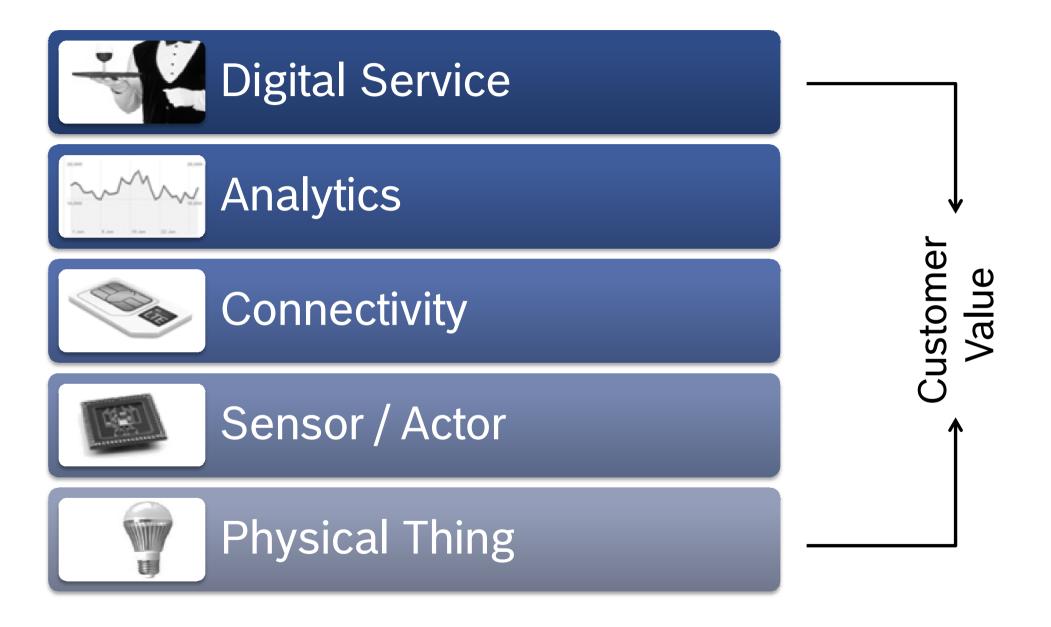
Smart City - Parking







IoT Value Stack

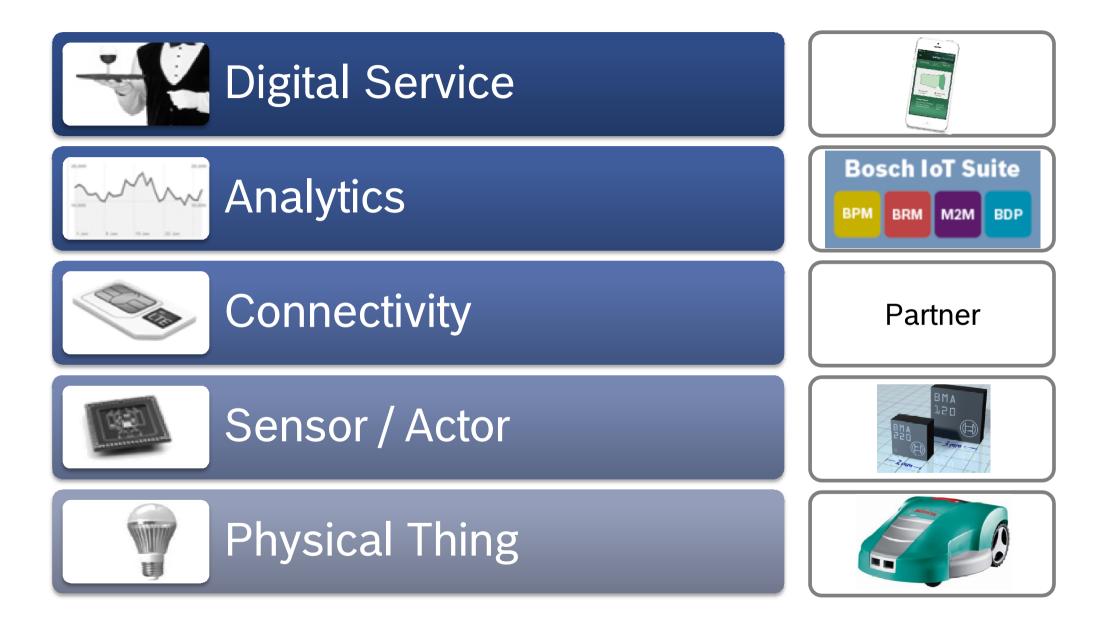




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Bosch and the IoT value stack







Internet of Things

"The basic idea of the IOT is that virtually every physical thing in this world can also become a computer that is connected to the Internet (ITU, 2005). To be more accurate, things do not turn into computers, but they can feature tiny computers."

Prof. Fleisch, 2010

Technology

Applications

Business





Today's Projects at the Bosch IoT Lab

A Smart Home

B Mobility





Security Light Startup



CarKit: Connected Car in progress



C IoT Transformation

IoT Business Models
IoT Platform







Internet of Things







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Comfy is a **Digitally Charged Product**

LOCAL DIGITAL THING \Rightarrow IT = FUNCTION \Rightarrow SERVICE HYBRID THING Security Guard Active deters intruder

detects intruder

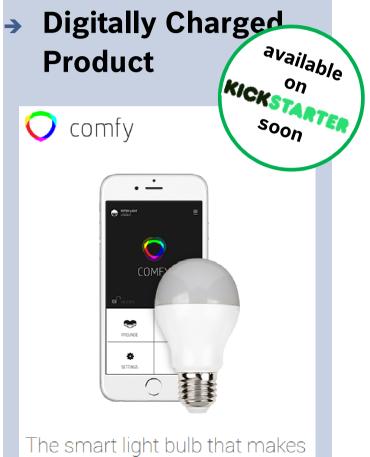
scares intruders away





What IoT does to Business

Three Main Effects



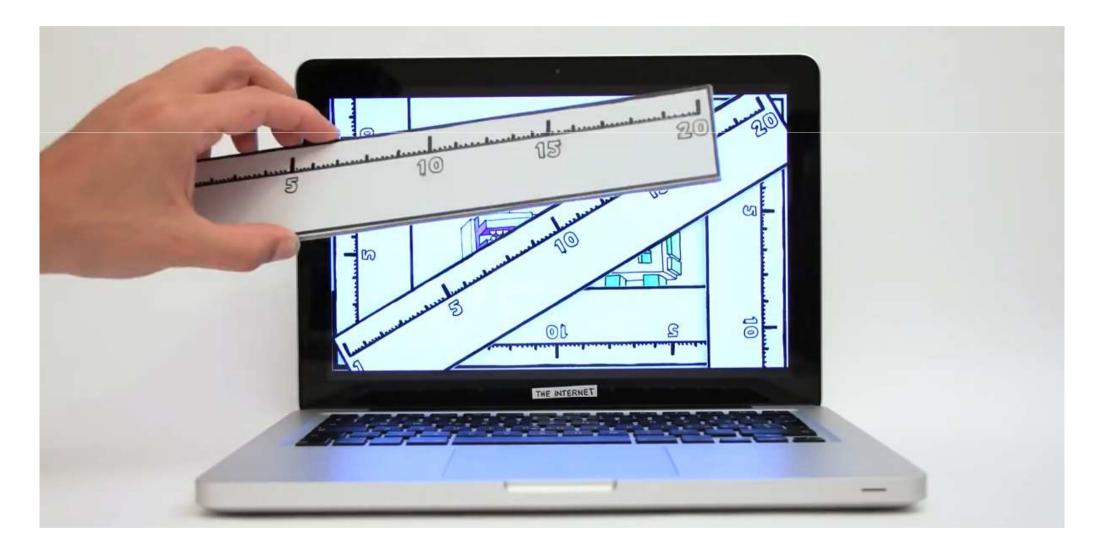
The smart light bulb that makes burglars believe you're at home while you're not.





What IoT does to Business

High Resolution Management







Internet of Things – Example Fleetmanagement



Source: pixabay.com/

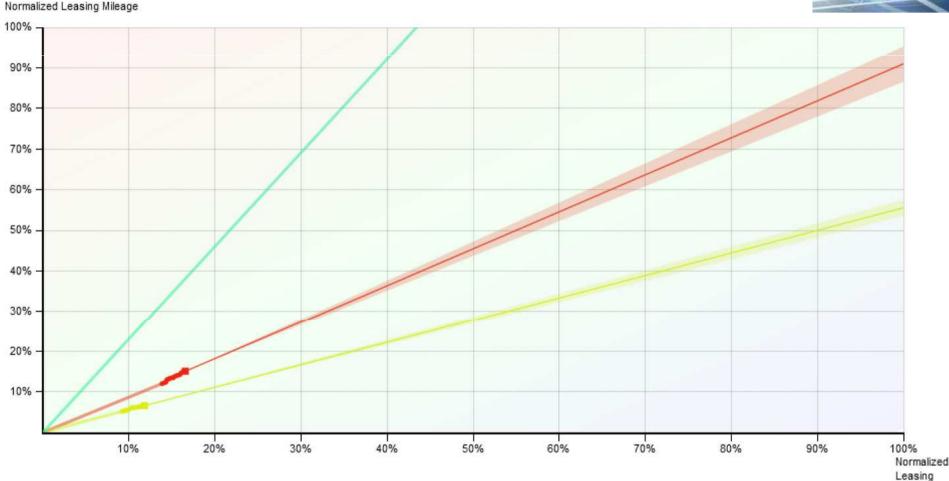




Internet of Things – Example Fleetmanagement

Mileage is an important factor in car leasin







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Period

What IoT does to Business

Three Main Effects

Digitally Charged
 Product

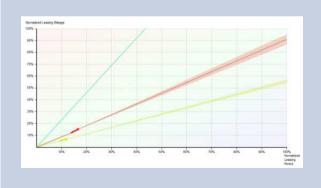


The smart light bulb that makes burglars believe you're at home while you're not.



 Apply HRM to Your own Operations

Leasing Company







What IoT does to Business

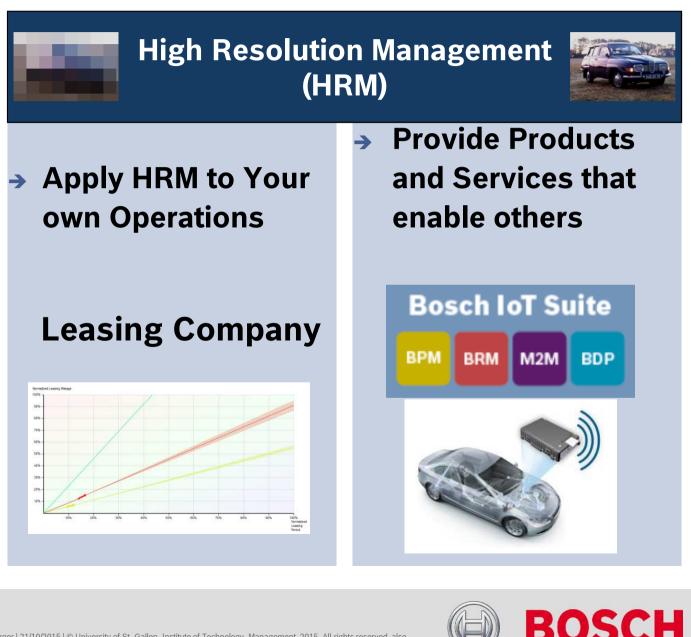
Three Main Effects

Digitally Charged
 Product

comfy



The smart light bulb that makes burglars believe you're at home while you're not.





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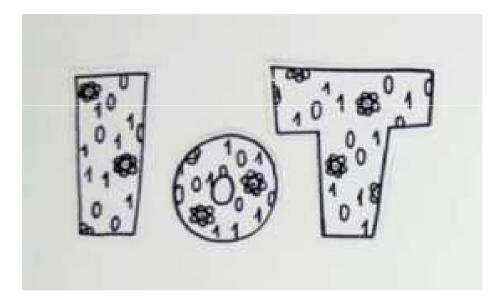
Business Models and IoT

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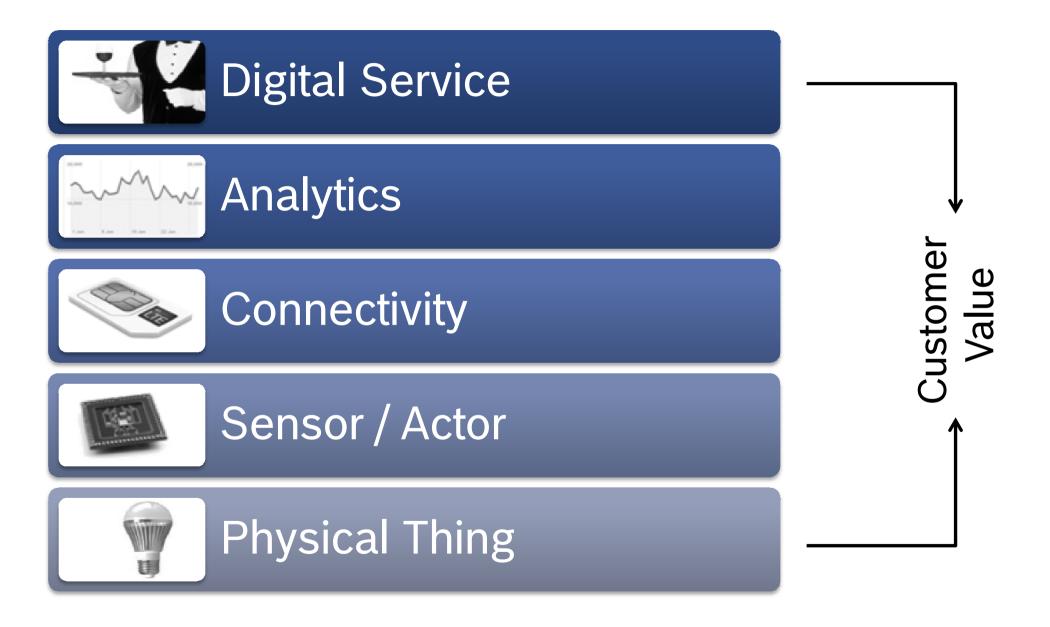


In a little bit more Detail





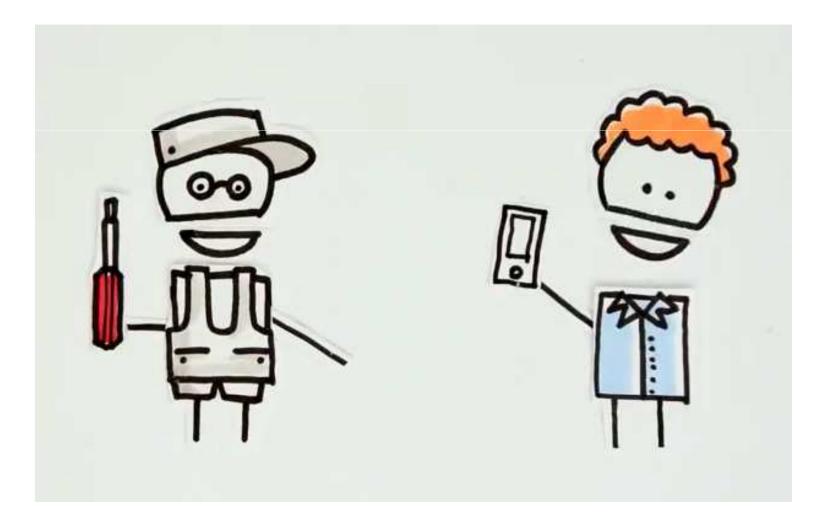
IoT Value Stack







Value Stack Requires Different Capabilities







... that requires Partnering



"Companies have to work together more than ever.

The strategic value of **Developer Communities** and **Business Ecosystems** is enormous."





... that requires Partnering





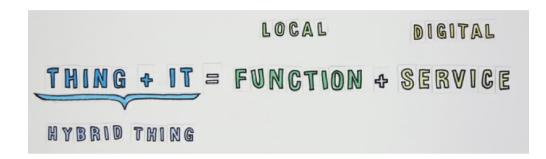


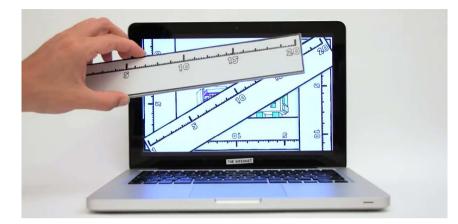
http://www.computerbild.de/artikel/cb-News-Vernetztes-Wohnen-ABB-Bosch-Cisco-Heimvernetzung-11186514.html



Business Models and the Internet of Things

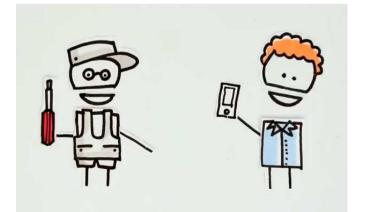
Wrap-up





Digitally Charged Products

High Resolution Management



Value Stack - Capabilities



Ecosystems – Developer Communities





Bosch IoT Lab@HSG

Thanks for Your Attention!

Your Questions



Dr.-Ing. Markus Weinberger

markus.weinberger@bosch-si.com

Bosch IoT Lab@HSG

Director

Bosch Software Innovations GmbH

c/o University of St. Gallen ITEM Dufourstrasse 40a CH-9000 St. Gallen Phone: +41 71 224 7230



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